

# Executive Survey Results Customer Engagement Strategies



Summary Results • November 2014

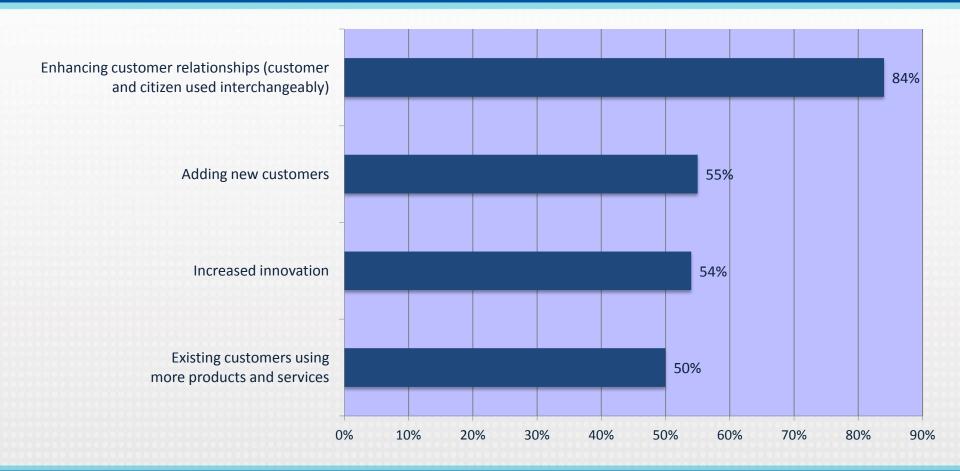


#### Observations and Conclusions

- > 84% of executives credit enhancing customer relationships as the key to profitable growth.
- In seeking to enhance customer relationships, 45% report that the **biggest** challenge among executives is grabbing the customers' attention and 57% expect that it will get progressively harder to do so.
- As the most frequent customer touch point, 50% of execs use their bill to grow customer relationships.
- First generation eBill deployments failed to increase sales, drive profitable growth and decrease customer service calls.
- Execs don't buy Apple Watch hype wearables rank last for improving customer engagement.
- Execs see targeted messaging, mobile, data analytics, text and video as key to improving customer engagement. Incorporate these technologies into your eBill strategy.
- With rapid changes in the market, systems are regularly in need of upgrades: almost 40% of execs are exploring a **new or expanded electronic bill presentment and payment system**.



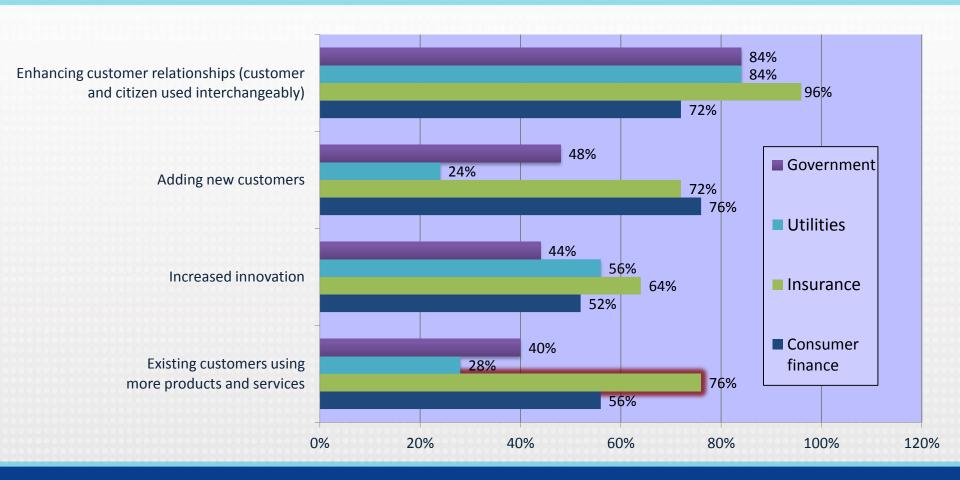
#### Which of the following do you believe are essential for profitable growth?



84% of survey responders identify enhancing customer relationships as essential to profitable growth.



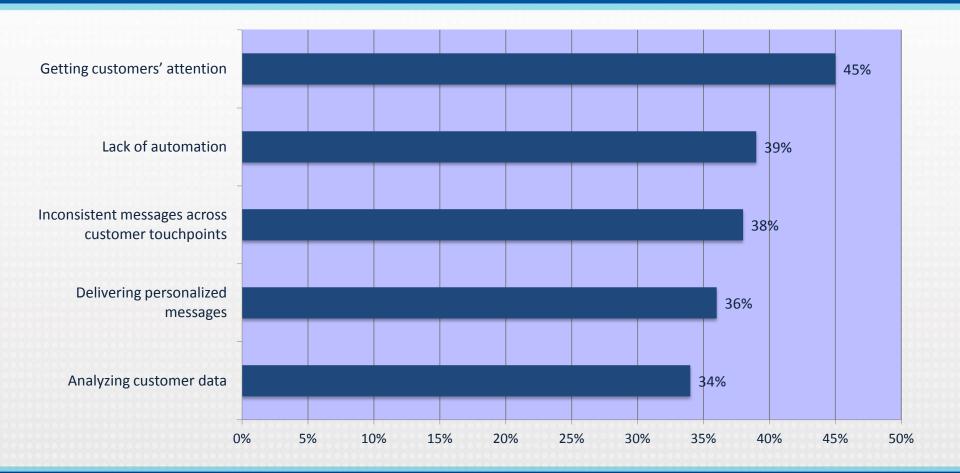
### Which of the following do you believe are essential for profitable growth? (Broken down by sector)



Insurance executives see existing customers using more products and services as much more important than other sectors.



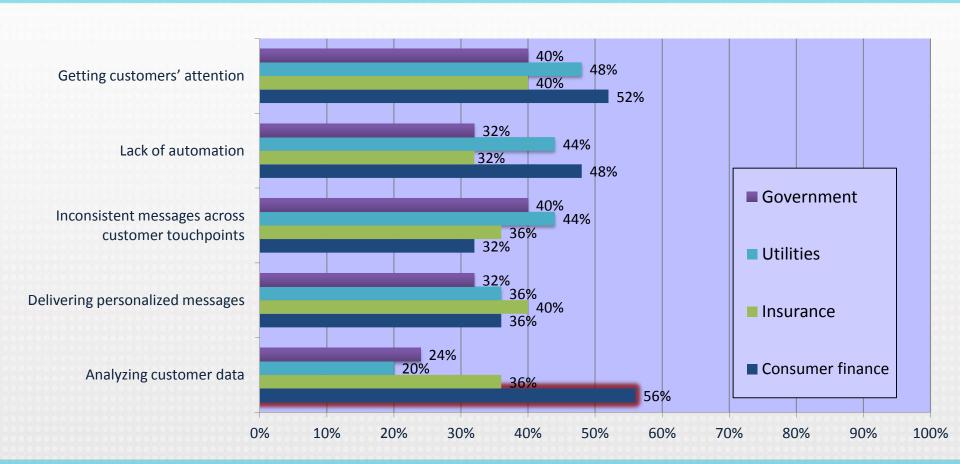
#### What are your biggest challenges for enhancing customer relationships?



In enhancing customer relationships, the main challenges are getting customers' attention, automation, and consistent messaging.



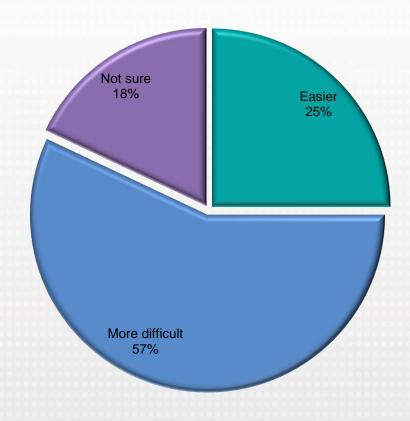
### What are your biggest challenges for enhancing customer relationships? (Broken down by sector)



Consumer finance executives are more focused on analyzing customer data than those in other sectors.



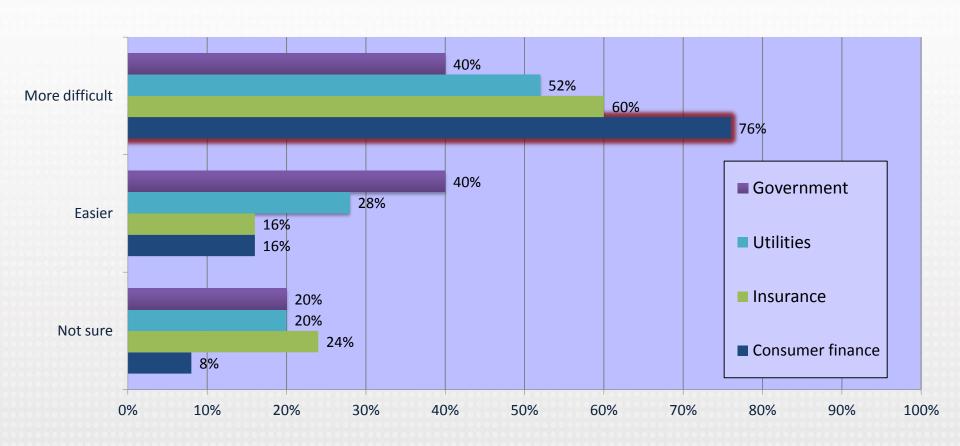
### In the next three years do you expect it will be easier or more difficult to get the attention of your customers?



Most responders (57%) see getting the attention of their customers as getting harder in the next three years.



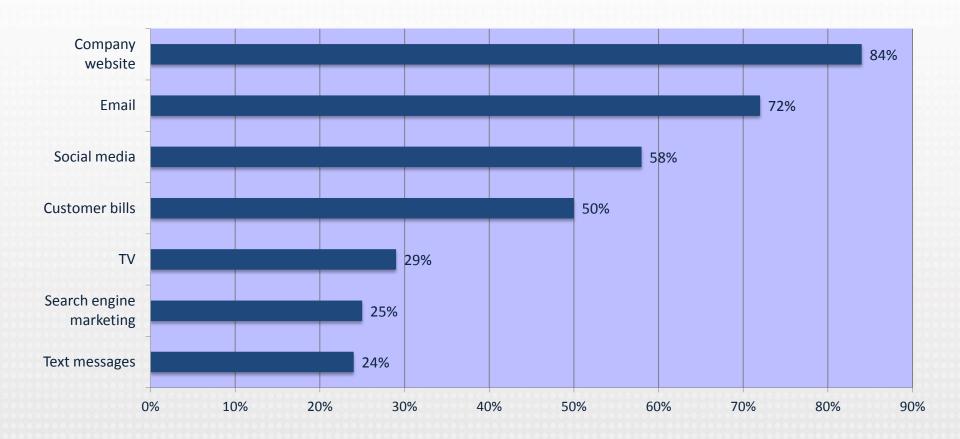
### In the next three years do you expect it will be easier or more difficult to get the attention of your customers?



Consumer Finance execs are most pessimistic about their ability to get the attention of customers.



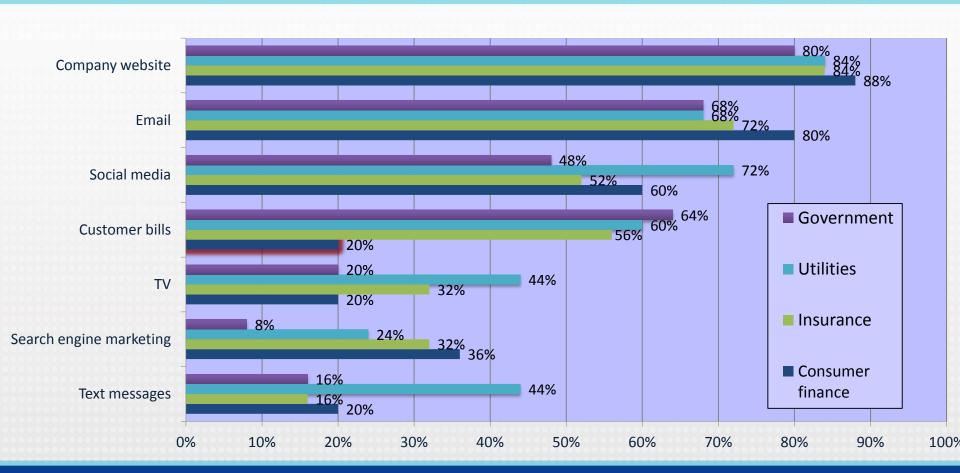
#### Which of the following methods do you use to grow customer relationships?



Half are already using billing as a touch point for building customer relationships – almost twice as many as TV. Text messaging is an overlooked opportunity.



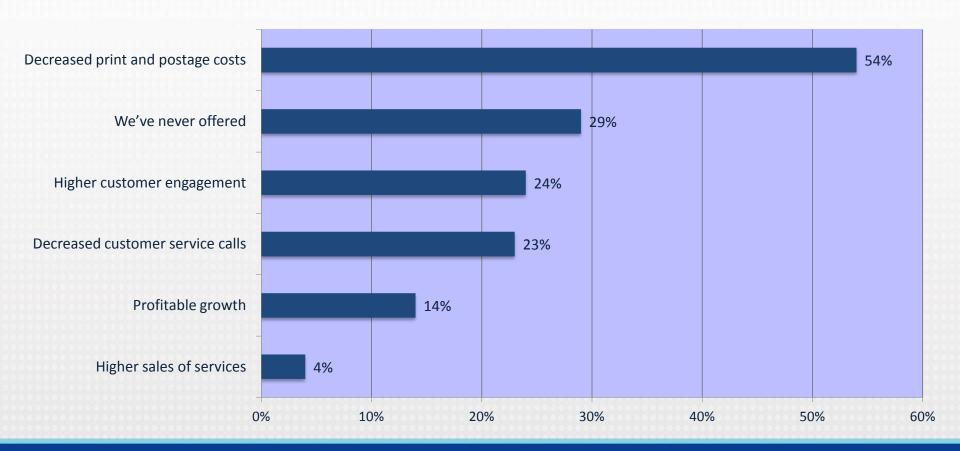
#### Which of the following methods do you use to grow customer relationships?



Using bills as a touchpoint for growing customer relationships is least used by consumer finance organizations.



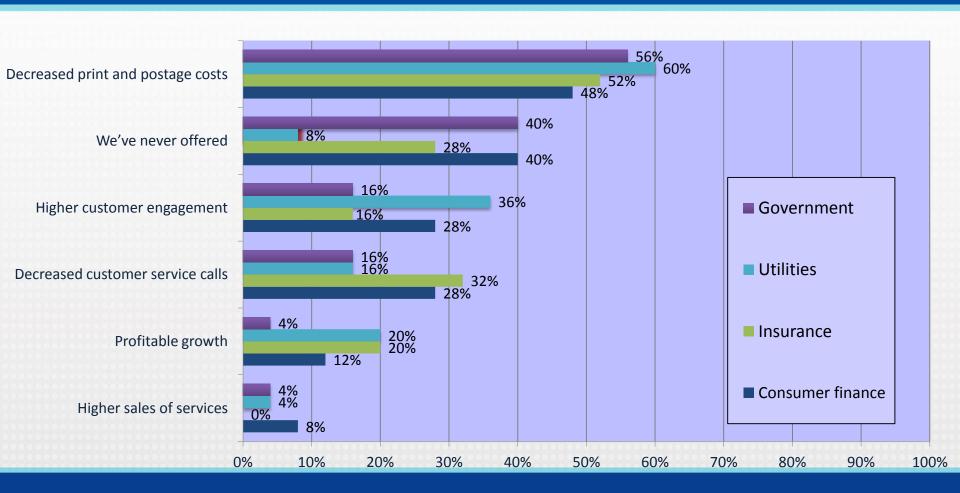
#### What benefits has electronic bill presentment provided your organization?



First generation eBill deployments failed to increase sales, drive profitable growth and decrease customer service calls.



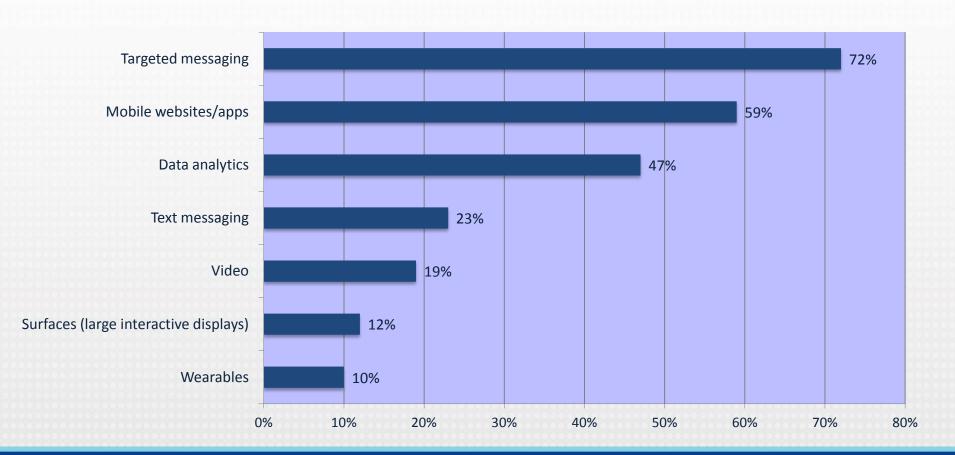
#### What benefits has electronic bill presentment provided your organization?



In terms of electronic bill presentment, the utility sector has the widest coverage (only 8% have never offered it).



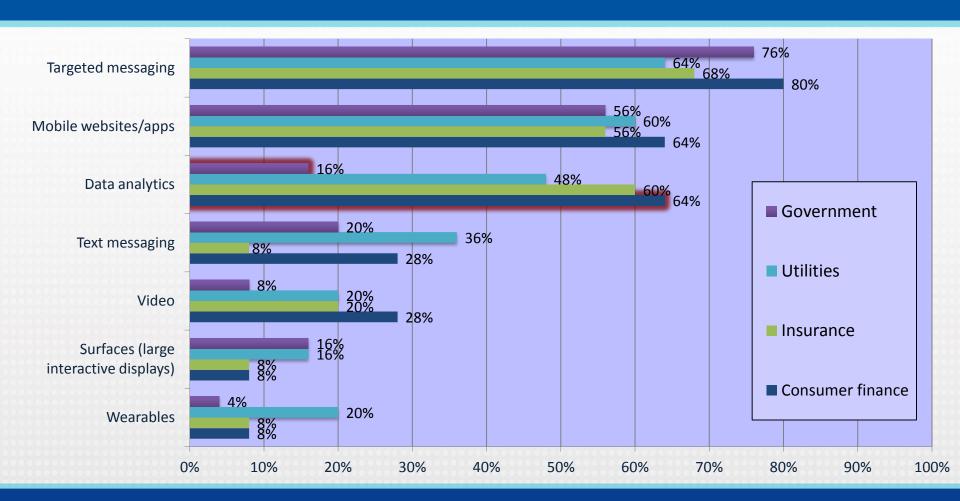
### Which technologies do you expect will deliver the biggest improvement in customer engagement in the future?



Execs don't buy Apple Watch hype - wearables rank last for improving customer engagement. Execs see targeted messaging, mobile, analytics, video & text as key to improving customer engagement. Incorporate these technologies into your eBill strategy.



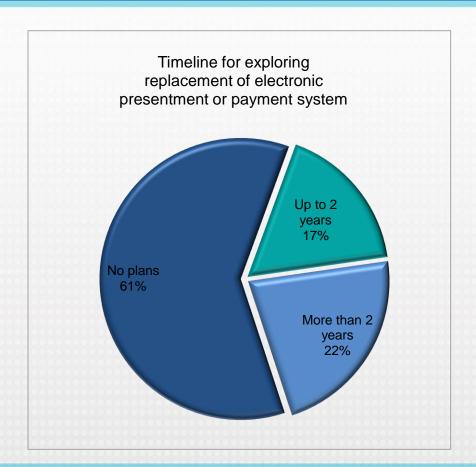
# Which technologies do you expect will deliver the biggest improvement in customer engagement in the future?

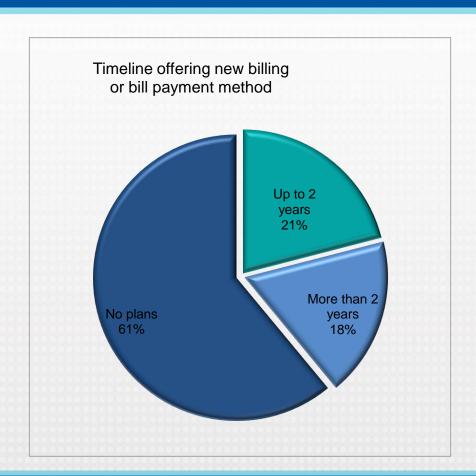


Data analytics shows the most disparity between sectors in expectations for improved customer engagement.



### What is your timeline for exploring electronic bill presentment/payment system replacement and beginning offering a new billing/bill payment methods?

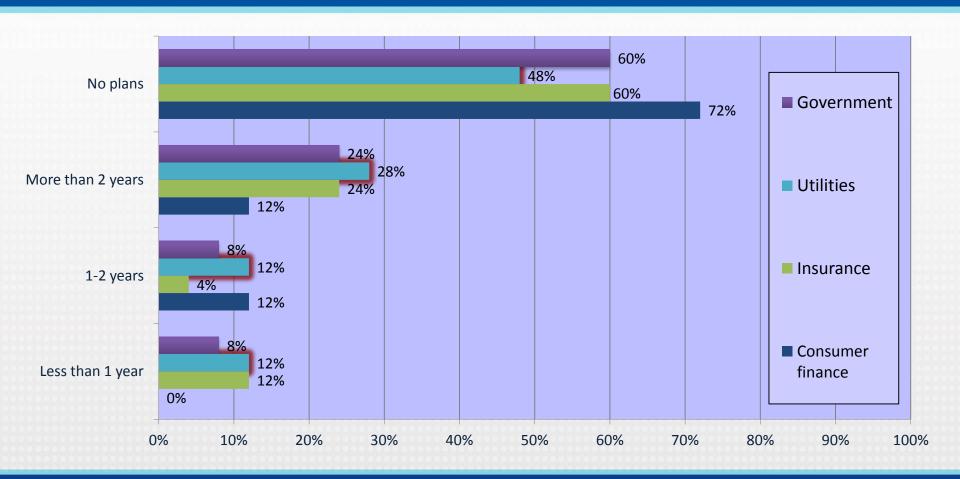




Almost 40% of responders have plans for exploring a replacement electronic presentment or payment system or offering a new billing or bill payment methods.



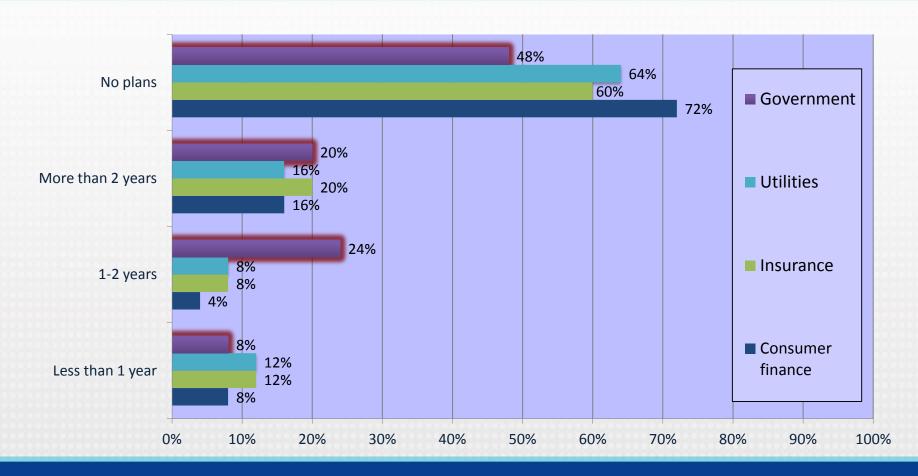
### What is your timeline for exploring electronic bill presentment/payment system replacement?



Utilities are most likely to have plans for presentment/payment system replacement.



#### What is your timeline for offering a new billing/bill payment methods?



Governments are most likely to have plans for offering a new billing/bill payment method.





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#### Elevate Customer Engagement by 30%



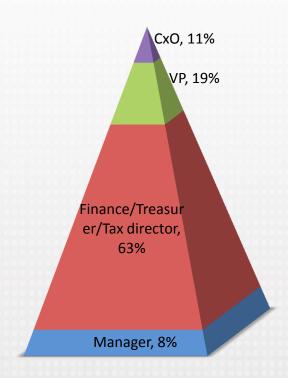


#### Survey Methodology

- In October 2014, Gatepoint Research invited selected finance, operations, and marketing executives to participate in a survey themed *Customer Engagement Strategies*.
- Candidates were invited via email and 100 executives participated.
- Management levels represented by survey responders were predominantly senior. 30% held the title CxO or VP. 63% were finance, treasurer, or tax directors.
- Firms targeted were from the insurance, utilities, and consumer finance industries and city governments.
- ➤ 100% of responders participated voluntarily; none were engaged using telemarketing.



# Profile of Responders: Job Level



Responders represent a wide cross section of decision makers with functional responsibility for finance, operations, and marketing.